NPEC Steering Committee

Robert Barak, Interim Executive Director, Iowa State Board of Regents

Cheryl Blanco, Director, Policy Analysis and Research, Western Interstate Commission for Higher Education

Edward Blews, Jr., President, Association of Independent Colleges and Universities of Michigan

Hans Brisch, Chancellor, Oklahoma State Regents for Higher Education

Dennis Carroll, Associate Commissioner, Postsecondary Studies Division, National Center for Education Statistics

Gary Cox, President, Association of Independent Kentucky Colleges and Universities

Sandra Espada-Santos, Executive Director, Puerto Rico Council on Higher Education

Vera King Farris, President, Richard Stockton College of New Jersey

William Fendley, Director, Institutional Research, University of Alabama

Carol Fuller, Assistant Vice President, Research and Policy Analysis, National Association of Independent Colleges and Universities

Renee Gernand, Senior Director, Guidance Publishing, The College Board

Larry Goldstein, Senior Fellow, National Association of College and University Business Officers

Roberto Haro, Professor, San Francisco State University Jacqueline King, Director, Center for Policy Analysis, American Council on Education

Roslyn Korb, Program Director, Postsecondary Cooperative Programs and Analysis and Dissemination Program, National Center for Education Statistics

Charles Manning, Chancellor, Tennessee Board of Regents Michael McGuire, Chair, Executive Director, Office of Planning and Institutional Research, Georgetown University

Michael Middaugh, Assistant Vice President, Institutional Research and Planning, University of Delaware

Virginia Moreno, Director of Assessment, Office of Academic Affairs, The City University of New York

Sally Mydlowec, Dean of Academic Affairs and Executive Vice-President, Manor College

Julie Noble, Principal Research Associate, ACT, Inc.

Mark Putnam, Director, Office of University Planning and Research, Northeastern University

Carol Rookstool, Dean of Academic Development, Fashion Institute of Design and Merchandising

Talbert Shaw, President, Shaw University

Gregory Smith, Vice President, Institutional Effectiveness, Planning, and Technology, Community College of Denver Deborah Teeter, University Director, Office of Institutional

Research and Planning, University of Kansas

Dawn Geronimo Terkla, Executive Director, Institutional Research, Tufts University

Norval Wellsfry, Professor, Cosumnes River College

NPEC Communications Subcommittee

Trudy Bers, Senior Director, Institutional Research, Curriculum and Strategic Planning, Oakton Community College Sandra Espada-Santos, Co-Chair, Executive Director, Puerto Rico Council on Higher Education

William Fendley, Co-Chair, Director, Institutional Research, University of Alabama

Carol Fuller, Assistant Vice President, Research and Policy Analysis, National Association of Independent Colleges and Universities Renee Gernand, Senior Director, Guidance Publishing, The College Board

Larry Jones, Public Service Associate, Institute of Higher Education, University of Georgia

Michael McGuire, Executive Director, Office of Planning and Institutional Research, Georgetown University

Timothy Sanford, Assistant Provost, University of North Carolina at Chapel Hill

Debra Stuart, Executive Director of State System Research and Associate Vice Chancellor of Academic Affairs, Oklahoma State Regents for Higher Education

NPEC Membership Subcommittee

Cheryl Blanco, Director, Policy Analysis and Research, Western Interstate Commission for Higher Education

Gary Cox, President, Association of Independent Kentucky Colleges and Universities

William Fendley, Director, Institutional Research, University of Alabama

Jacqueline King, Director, Center for Policy Analysis, American Council on Education

Roslyn Korb, Program Director, Postsecondary Cooperative Programs and Analysis and Dissemination Program, National Center for Education Statistics

Charles Manning, Chancellor, Tennessee Board of Regents Virginia Moreno, Director of Assessment, Office of Academic Affairs, The City University of New York

Julie Noble, Principal Research Associate, ACT, Inc.

Carol Rookstool, Dean of Academic Development, Fashion Institute of Design and Merchandising

Dawn Geronimo Terkla, Chair, Executive Director, Institutional Research, Tufts University

NPEC Transition Subcommittee

Cheryl Blanco, Director, Policy Analysis and Research, Western Interstate Commission for Higher Education

Edward Blews, Jr., Co-Chair, President, Association of Independent Colleges and Universities of Michigan

Hans Brisch, Chancellor, Oklahoma State Regents for Higher Education

Dennis Carroll, Associate Commissioner, Postsecondary Studies Division, National Center for Education Statistics

Carol Fuller, Assistant Vice President, Research and Policy Analysis, National Association of Independent Colleges and Universities

Roberto Haro, Professor, San Francisco State University Jacqueline King, Director, Center for Policy Analysis, American Council on Education

Michael McGuire, Executive Director, Office of Planning and Institutional Research, Georgetown University

Gregory Smith, Co-Chair, Vice President, Institutional Effectiveness, Planning, and Technology, Community College of Denver

Dawn Geronimo Terkla, Executive Director, Institutional Research, Tufts University

Working Groups

NPEC Accessing Survey Resources Working Group

Victor M. H. Borden, Associate Vice Chancellor, Indiana University - Purdue University Indianapolis Susan Broyles, Program Director, Postsecondary Institutional Studies Program, National Center for Education Statistics Dennis Carroll, Associate Commissioner, Postsecondary Studies Division, National Center for Education Statistics

Jason Casey, Director of Research, Higher Education Data Sharing Consortium

Mark Chisholm, Director, Office of Institutional Research, University of New Mexico

Renee Gernand, Senior Director, Guidance Publishing, The College Board

Jacqueline King, Director, Center for Policy Analysis, American Council on Education

Tod Massa, Director of Institutional Research and Technology Services, State Council of Higher Education for Virginia Michael McGuire, Chair, Executive Director, Office of Planning and Institutional Research, Georgetown University

Sally Mydlowec, Dean of Academic Affairs and Executive Vice-President, Manor College

Samuel Peng, Mathematical Statistician, Statistical Standards and Services Group, Office of the Commissioner, National Center for Education Statistics

Travis Reindl, Director of State Policy Analysis and Assistant to the President, American Association of State Colleges and Universities

Paula Ries, Staff Associate, National Center for Higher Education Management Systems

Terrence Russell, Executive Director, Association for Institutional Research

Mary Sapp, Executive Director, Planning and Institutional Research, University of Miami

Alan Sturtz, Director, Provost, Office of Institutional Research and Planning, Connecticut State University System

Deborah Teeter, University Director, Office of Institutional Research and Planning, University of Kansas

Jeffrey Weber, Manager of Information Research, Indiana Commission for Higher Education

NPEC Access - Technology Working Group

Ed Apodaca, Associate Vice President, Enrollment Management, University of Houston

Cheryl Blanco, Director, Policy Analysis and Research, Western Interstate Commission for Higher Education

Edward Blews, Jr., President, Association of Independent Colleges and Universities of Michigan

Alfredo de los Santos, Research Professor, Hispanic Research Center, Arizona State University

Rene Gonzalez, Director, Program Collaboratives, Hispanic Association of Colleges and Universities

Roberto Haro, Chair, Professor, San Francisco State University Donald Kraft, Professor, Department of Computer Science, Louisiana State University

Cheryl Lovell, Associate Professor and Assistant Dean, Higher Education and Adult Studies, University of Denver

Andrew Malizio, Program Director, Postsecondary Longitudinal and Sample Survey Studies-PSD, National Center for Education Statistics

Eric Newburger, Statistician, U.S. Bureau of the Census Allison Rouse, Director, Educational and Diversity Partnerships, Embark.com, Incorporated

Sharon Thomas-Parrott, Vice President, External Relations, DeVry University, Inc.

John Villamil-Casanova, Executive Vice President and CIO, Aspira Association

NPEC Competency-Based Initiatives Working Group

Trudy Banta, Vice Chancellor, Indiana University-Purdue University, Indianapolis

Trudy Bers, Senior Director, Institutional Research, Curriculum and Strategic Planning, Oakton Community College

Fran Garb, Senior Academic Planner, Office of Academic Affairs, University of Wisconsin System Administration

Renee Gernand, Senior Director, Guidance Publishing, The College Board

Judy Diane Grace, Center for Learning and Teaching Excellence, Arizona State University

Dean Hubbard, President, Northwest Missouri State University Arnold Packer, Senior Fellow, Chairman SCANS 2000 Center, Institute for Policy Studies, The Johns Hopkins University

Kent Phillippe, Senior Research Associate, American Association of Community Colleges

Carol Rookstool, Dean of Academic Development, Fashion Institute of Design and Merchandising

Paula Rooney, President, Dean College

Dawn Geronimo Terkla, Executive Director, Institutional Research, Tufts University

Richard Voorhees, Chair, Associate Vice President, Instructional and Student Services, Community Colleges of Colorado

NPEC Student Outcomes - Common Language Working Group

Kelli Armstrong, Director of Institutional Research and Enrollment Services, Academic Affairs at the President's Office, University of Massachusetts System Office

Trudy Banta, Vice Chancellor, Indiana University-Purdue University, Indianapolis

Irmgard Berry, Educational Program Specialist, Office of Vocational and Adult Education, U.S. Department of Education Trudy Bers, Senior Director, Institutional Research, Curriculum and Strategic Planning, Oakton Community College Alberto Cabrera, Associate Professor and Research Associate, Center for the Study of Higher Education, Pennsylvania State

University

Doris Dixon, Director, Office of Federal Relations, National

Collegiate Athletic Association

Carol Fuller, Assistant Vice President, Research and Policy Analysis, National Association of Independent Colleges and Universities

Katy Marre, Associate Vice President, Graduate Studies and Research, University of Dayton

Julie Noble, Principal Research Associate, ACT, Inc. Carol Rookstool, Dean of Academic Development, Fashion Institute of Design and Merchandising

Keith Sanders, Executive Director, Illinois Board of Higher Education

Mary Sapp, Executive Director, Planning and Institutional Research, University of Miami

Brenda Scranton, Vice President for Student Development, Bronx Community College

Jacquelyn Stirn, Senior Research Associate, Information Resources and Planning Office, Community College of Denver Dawn Geronimo Terkla, Executive Director, Institutional Research, Tufts University

Richard Voorhees, Associate Vice President, Instructional and Student Services, Community Colleges of Colorado Norval Wellsfry, Chair, Professor, Cosumnes River College Nancy Zajano, Director, Legislative Office of Education Oversight, Ohio General Assembly

NPEC Federal Data Collection Working Group

David Bergeron, Supervisor Program Analyst, Office of Postsecondary Education, Policy Budget and Analysis Susan Broyles, Program Director, Postsecondary Institutional Studies Program, National Center for Education Statistics Nancy Bushi, Consultant, Records Management Center, Office of Information and Regulatory Affairs

Dennis Carroll, Associate Commissioner, Postsecondary Studies Division, National Center for Education Statistics

Ayshe Ergin, Director of Institutional Research, Neumann College Carol Fuller, Assistant Vice President, Research and Policy Analysis, National Association of Independent Colleges and Universities

Jeffrey Gilmore, National Program Leader for Higher Education, U.S. Department of Agriculture

Darrin King, Management Analyst, U.S. Department of Labor Christine Marr, American Council on Education

Michael Middaugh, Co-Chair, Assistant Vice President, Institutional Research and Planning, University of Delaware Sally Mydlowec, Dean of Academic Affairs and Executive Vice-President, Manor College

Kent Phillippe, Senior Research Associate, American Association of Community Colleges

Suzanne Plimpton, Management Analyst - Reports Clearance Officer, Division of Administrative Services, National Science Foundation

John Porter, Associate Provost, Institutional Research and Analysis, The State University of New York - System Administration

Mary Sapp, Co-Chair, Executive Director, Planning and Institutional Research, University of Miami

Patricia Smith, Consultant, Government Relations and Policy Analysis, American Association of State Colleges and Universities Lydia Snover, Assistant to the Provost for Institutional Research, Office of the Provost, Massachusetts Institute of Technology Nancy Sternberg,, OCIO, U.S. Department of Agriculture Cristal Thomas, Policy Analyst OMB, Office of Information and Regulatory Affairs

Lauren Wittenberg, Policy Analyst OMB, Office of Information and Regulatory Affairs

NPEC IPEDS Finance Redesign

Gary Andeen, Executive Director, Oregon Independent Colleges Association

Dennis Carroll, Associate Commissioner, Postsecondary Studies Division, National Center for Education Statistics

Matthew Filipic, Vice President for Business and Fiscal Affairs and Treasurer, Wright State University

Bill Gauthier, Vice President for Business and Finance, State University of West Georgia

Larry Goldstein, Chair, Senior Fellow, National Association of College and University Business Officers

Christyne Hamilton, Vice President, Administration and Business Services, Seminole Community College

David Hilquist, Vice President for Business and Finance, Oakton Community College

Mary Johnson, Chief Fiscal Officer, Fiscal Affairs, Connecticut Department of Higher Education

L. Robert Kuhn, Associate Vice Chancellor of Budget and Planning, Louisiana State University and A & M College Robert Lovitt, Senior Vice President for Business Affairs, University of Texas at Dallas

Richard Metz, Vice President for Administration and Business Affairs, University of California, Hayward

Cathryn Mobley, Director, Accounting and Financial Reporting, Longwood College

J. Michael Mullen, Vice President of Administration, Northern Arizona University

Robert Page, Comptroller, Financial Affairs, University System of Maryland Office

Mark Putnam, Director, Office of University Planning and Research, Northeastern University

James Ribikawskis, Manager, Financial Reporting and Cash Management, Comptroller's Office, University of Chicago Charles Tegen, Comptroller, , Clemson University

NPEC Student Outcomes - Sourcebook Working Group

Trudy Banta, Vice Chancellor, Indiana University-Purdue University, Indianapolis

Randall Bergen, Dean of Instruction, Greenville College Jennifer Brown, Director, Institutional Research and Policy Studies, University of Massachusetts-Boston

Harriott Calhoun, Director, Institutional Research, Jefferson State Community College

Stephen Chambers, Director, Institutional Research, University of Colorado at Colorado Springs

Joe Hagy, Senior Director of Special Programs, Oklahoma State Regents for Higher Education

Susan Jones, Senior Analyst, Academic Affairs, University of Wyoming

Toni Larson, Executive Director, Independent Higher Education of Colorado

Cecilia Lopez, Associate Director, North Central Association of Colleges and Schools, Commission on Institutions of Higher Education

Sherwyn Morreale, Associate Director, National Communication Association

Julie Noble, Co-Chair, Principal Research Associate, ACT, Inc. Rick Noeth, Principle Research Associate, Policy Research Department, ACT, Inc.

Gary Pike, Assistant Vice Chancellor, Student Affairs, University of Missouri-Columbia

Linda Suskie, Coordinator of Assessment, Office of Institutional Research, Assessment and Planning, Towson University Nancy Szofran, Chief Technology Officer, Office of the State Board of Education

Dawn Geronimo Terkla, Co-Chair, Executive Director, Institutional Research, Tufts University

Alice Voorhees, Founder/Principal, Trainders-Online.Com Norval Wellsfry, Professor, Cosumnes River College Grant Wiggins, President and Director of Programs, Relearning by Design

NPEC Project Consultants

Norena Badway, Student Outcomes - Common Language Project Consultant, Director, Community College Cooperative, University of California, Berkeley

T. Dary Erwin, Student Outcomes - Common Language Project Consultant, Director and Professor of Psychology, Center for Assessment and Research Studies, James Madison University Elizabeth Jones, Student Outcomes - Sourcebook and Competency-Based Initiatives Project Consultant, Associate Professor, Advanced Education Studies, College of Human Resources, West Virginia University

John Milam, Accessing Survey Resources Project Consultant, Research Associate Professor, Curry School of Education, University of Virginia

Karen Paulson, Competency-Based Initiatives Project Consultant, National Center for Higher Education Management Systems Ronald Phipps, Access-Technology Project Consultant, Senior Associate, The Institute for Higher Education Policy Raymond Pipkin, IPEDS Finance Redesign Project Consultant, Interim Vice President, Raymond Pipkin Consulting Services

Stephen RiCharde, Student Outcomes - Sourcebook Project Consultant, Director of Institutional Research, Virginia Military Institute

NPEC Staff Members

Brenda Albright, NPEC Consultant Nancy Borkow, NPEC Project Director, National Center for Education Statistics

Ellen Harkavy, Research Assistant, Education Statistics Service Institute

Roslyn Korb, Program Director, Postsecondary Cooperative Programs and Analysis and Dissemination Program, National Center for Education Statistics

Hans L'Orange, Director, SHEEO/NCES Communication
Network, State Higher Education Executive Officers
Michael Lance, Consultant, Education Statistics Service Institute
Robert Wallhaus, NPEC Consultant

Westat Staff (i.e., NPEC's contractor for selected administrative and conference planning tasks): Denise Glover, Senior Research Associate Lynn Kletzkin, Senior Conference Manager